



Notre Dame Building Services Quality Assurance & Quality Control Plan

Department: Building Services

Institution: University of Notre Dame

Effective Date: 1/2026

1. Executive Summary

The purpose of this Quality Plan is to establish a systematic approach to maintaining cleanliness, hygiene, and safety across the University of Notre Dame campus. This plan adopts the **APPA (Association of Physical Plant Administrators)** cleaning standards to ensure transparency and consistency. Our goal is to provide a learning environment that enhances student success, faculty retention, and operational efficiency.

2. Standards of Performance (APPA Levels)

We utilize the APPA *Leadership in Educational Facilities'* five levels of cleanliness to define our targets. Our operational goal is to maintain an overall campus average of between **Level 2** and **Level 3**, with essential areas held to **Level 1**.

Level	Description	Target Areas
Level 1	Orderly Spotlessness: Floors shine, no dust, pristine surfaces. "Showcase" quality.	As determined by executive leadership.
Level 2	Ordinary Tidiness: Floors clean, no buildup. Minimal	Classrooms, Restrooms, Libraries, Dining Areas,

	dust allowed on high surfaces. Surfaces are orderly.	Corridors, Entryways, Offices, Suites, and Labs
Level 3	Casual Inattention: Floors swept but may have dull spots. Some dust/fingerprints visible.	Warehouses, mechanical rooms, and older storage areas.
Level 4	Moderate Dinginess: Buildup in corners, dull floors, overflowing trash.	<i>Unacceptable for any occupied space.</i>
Level 5	Unkempt Neglect: Major accumulation of dirt, trash, and odors.	<i>Unacceptable.</i>

3. Quality Control (QC) — "The Internal Check"

Performed by Custodial Staff and Supervisors daily to ensure work meets department expectations.

A. Self-Inspection (The "Look Back")

1. **Frequency:** Daily (End of shift &) - [5 steps of cleaning](#) - **Inspect your work**
2. **Procedure:** Every Custodian must visually inspect their zone before clocking out and after performing the 5 steps of cleaning in each assigned area.
3. **Checklist:**
 - Are trash liners replaced and bins odor-free?
 - Are restroom dispensers (soap/paper) full?
 - Are high-touch points (door handles, light switches) sanitized?
 - Is the floor free of visible debris?

B. Supervisory Inspections

- **Frequency:** Daily/Weekly/Monthly (SmartInspects performed at least one per employee per month and every building once per month).
- **Procedure:** Supervisors will inspect specific zones/custodians using a mobile scoring tool

(CORE management SmartInspect).

- **Scoring:** Pass/Fail based on the defined APPA Level for that room type.
 - QSP score 85% minimum passing score

4. Quality Assurance (QA) — "The Oversight"

Performed by the Leadership team to validate the QC process.

A. Management Audits (Assistant Directors & Director)

- **Frequency:** Random Monthly.
- **Procedure:** The ADs and Senior Director walk strictly random areas of campus.
- **Focus:** Validating that Supervisor inspections are accurate and calibrated. If a Supervisor marked a room "Pass," but the Manager finds it is "Level 4," a gap is identified.

B. Customer Feedback Loop

- **Work Order Analysis:** Tracking "reactive" cleaning complaints in the AiM and via department email and other miscellaneous feedback channels. A spike in complaints for a specific building triggers an immediate audit.
- **Survey:** ND voice survey sent to Faculty/Staff regarding office and classroom cleanliness.

5. Key Performance Indicators (KPIs)

Success is measured using the following metrics. These are reported quarterly to the Director of Facilities.

Metric	Definition	Target Goal
Inspection Pass Rate	% of supervisory inspections scoring "Level 2-3" or better.	>85%
Cleanable SF/FTE & Gross SF/FTE	Specific data	22K CSF / 34K GSF per FTE

Autonomous Cleaning	Autonomous cleaning performed, freeing up staff for additional projects	% of autonomous per dashboard of mapped areas
Turnover	Staff turnover rate for a rolling 12-month period	<15%
Vacancy Rate	Percentage of unoccupied positions	<5%
QSP	Overall average of Quality Success Percentage	>90%

6. Corrective Action Plan

When quality standards are not met, the following protocol applies:

1. **Immediate Correction:** If a safety or hygiene issue is found (e.g., bodily fluids, empty soap, spill), the Custodian is instructed to correct it immediately.
2. **Deficiency Log:** "Level 4" findings are tracked by SmartInspect and reviewed, considered for immediate action, and/or during an employee's performance evaluation.
3. **Retraining:** Consistent failures that create a pattern trigger a mandatory retraining session on specific Standard Operating Procedures (SOPs).
4. **Root Cause Analysis:** If a pattern of failures and service misses continues, further corrective action may be necessary, including but not limited to labor reviews, equipment functionality checks, and employee performance evaluations.

7. Equipment & Safety Assurance

Quality cannot exist without safety and proper tools.

- **Equipment Checks:** Vacuums, auto-scrubbers, and buffers are inspected prior to use (daily if required) for safety (cord frays) and performance (clogged filters).
- **Chemical Management:** All closets must have chemical dilution systems. Systems are calibrated to ensure cleaning power is effective.

8. Training & Communication

- **Annual Calibration:** Supervisors and Managers walk a building together to agree on what "Level 2 & Level 3" looks like, ensuring consistent grading.
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